

# **FORWARD PLAN DECEMBER 2025 - JULY 2026**

## **(Including notice of key decisions and notice of any decisions likely to be considered in a closed meeting)**

### **NOTICE OF KEY DECISIONS**

The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 require that local councils give 28 days' notice of any key decisions to be made. The forward plan sets out the key decisions that the cabinet and individual cabinet members intend to take over the following eight months, together with key decisions by officers and Neighbourhood Forums. The plan is updated each month. The forward plan also includes budget and policy framework matters on which the cabinet will make a recommendation to council assembly.

The forward plan is divided into four parts:

- Part One – Cabinet Key Decisions (and budget and policy framework items)
- Part Two – Individual Cabinet Member Key Decisions
- Part Three – Officer Key Decisions
- Part Four – Neighbourhood Forum Key Decisions

All key decisions listed on the forward plan are subject to the scrutiny review process, unless there are exceptional and urgent circumstances in which case a decision may be implemented immediately.

### **NOTICE OF DECISIONS LIKELY TO BE CONSIDERED IN A CLOSED MEETING**

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the cabinet meetings listed in this forward plan are likely to be held in closed session because the agenda and reports for the relevant meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.

Whilst the majority of the cabinet's business at the meetings listed in this forward plan will be open to the public to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information. These reports containing closed information are indicated on the plan, together with the reasons why the information is likely to be considered in closed session.

### **Representations**

Any person may make a representation requesting, with reasons, that a particular report likely to be considered in closed session should be open to the public. A representation should be addressed to the council's proper constitutional officer (see details below). Five clear working days prior to the meeting, a notice will be published including a statement of the reasons for the meeting to be held in closed session, any representations received and the cabinet's response to any such representations.

### **Contact**

Proper Constitutional Officer  
Constitutional Team, Southwark Council, PO Box 64529, SE1P 5LX  
Email: [constitutional.team@southwark.gov.uk](mailto:constitutional.team@southwark.gov.uk); Tel: 020 7525 7055

Dated: 31 October 2025

Note: The 28 day notice takes effect from 31 October 2025.



**FORWARD PLAN DECEMBER 2025 - JULY 2026**  
**(Including notice of key decisions and notice of any decisions likely to be considered in a closed meeting)**

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
<b>Part 1: The following matters will be considered by the full cabinet under Southwark Council's constitution</b>												
Metro Central, Elephant and Castle, SE1	Acquisition of arch space	Key Decision Financial threshold exceeds £500,000	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Walworth	North Walworth
Allocations for Strategic Community Infrastructure Funding	To approve an allocation towards SELCHP	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Neil Kirby 07984 269587	Clive Palfreyman	Councillor Helen Dennis	Bermondsey, Nunhead and Peckham Rye, Old Kent Road, Peckham, Rotherhithe, Camberwell	North Bermondsey ; Nunhead & Queen's Road; Old Kent Road; Peckham; Rotherhithe; Rye Lane; South Bermondsey ; St Giles
Resident Engagement Strategy	Approval of the new resident engagement strategy following consultation on the draft	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Jessica Leech 0207 525 5853	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Better Repairs	To note the approach to delivering the better repairs elements of the Good Landlord plan.	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Ryan Collymore 020 7525 7339 ryan.collymore@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards

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Disposal of land at Greendale, East Dulwich	To approve proposed contractual arrangements for the transfer and disposal of land at Greendale, East Dulwich	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Matt Derry 07718 961418 matt.derry@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Shand Street, London, SE1 2ES Letting B	Commercial letting of investment property	Key Decision Financial threshold exceeds £500,000	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor John Batteson	Borough and London Bridge	London Bridge & West Bermondsey
Tooley Street , London, SE1 2ES	Commercial letting of property	Key Decision Financial threshold exceeds £500,000	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor John Batteson	Borough and London Bridge	London Bridge & West Bermondsey

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Investment in Affordable Housing at Canada Water	Agreement to invest Right to Buy receipts into the provision of affordable housing at Canada Water	Key Decision Financial threshold exceeds £500,000	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Neil Kirby 07984 269587 neil.kirby@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	Rotherhithe	Rotherhithe
Phase 2 of the Tustin Estate Renewal	To approve phase 2 of the Tustin Estate renewal	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Osama Shoush 020 7525 3656	Hakeem Osinaike	Councillor Helen Dennis	Old Kent Road	Old Kent Road
Appropriation of land on the Tustin estate - Phase 2	To approve the Appropriation of land for planning purposes on the Tustin estate, at phase 2	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Marcus Mayne 0207 525 5651 marcus.mayne@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	Old Kent Road	Old Kent Road

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Social Purpose of Land Framework	To agree the Social Purpose of Land Framework	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Neil Kirby 07984 269587 neil.kirby@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	All	All Wards
New James Court, Scylla Road – proposed community-led housing	A report to be taken to Cabinet following completion of the competitive process and following selection of the preferred partner, seeking approval for the disposal of land, including commencement of a decant process of the garages.	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Matt Derry 07718 961418	Clive Palfreyman	Councillor Helen Dennis	Peckham	Rye Lane
Future of Marie Curie House	To consider the future of Marie Curie House	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Margaret Burrell margaret.burrell@southwark.gov.uk	Hakeem Osinaike	Councillor Helen Dennis, Councillor Michael Situ	Camberwell	Camberwell Green

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Gateway 0: Provision of Facilities Management Services	Provision of Facilities Management Services	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Stuart Robinson-Marshall 07930 289426 stuart.robins on-marshall@southwark.gov.uk	Stuart Robinson-Marshall	Councillor Stephanie Cryan	All	All Wards
Gateway 1 Procurement Strategy Approval Report: All-Age Integrated Drug and Alcohol Treatment and Recovery Services	To approve the procurement strategy for Southwark's substance misuse treatment services.	Key Decision Financial threshold exceeds £500,000	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Donna Timms 020 7525 7497 donna.timm s@southwar k.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
Policy and Resources: Revenue Monitoring report Month 6 2025-26	To note the forecast revenue out-turn position	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Tim Jones 020 7525 1772 timothy.jone s@southwar k.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Policy and Resources: Capital Monitoring report Month 6 2025-26	To note the forecast capital out-turn position	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Tim Jones 020 7525 1772 timothy.jone s@southwar k.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Policy and Resources: Medium Term Financial Strategy update 2026-27	To note the Medium Term Financial Strategy update	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Tim Jones 020 7525 1772 timothy.jone s@southwar k.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards

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Housing Revenue Account - Rent setting	To approve the Housing Revenue Account rent setting	Key Decision Significant impact on the community	Cabinet	December 2025	All key stakeholders	Open	Report, Appendices	Tim Jones 020 7525 1772 timothy.jones@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Gateway 1 - Provision of Security Services Supported Hostels	To approve strategy to reprovide security services at Supported Hostels and to delegate GW2 decision to the Strategic Director of Housing	Key Decision Financial threshold exceeds £500,000	Cabinet	January 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Wayne Haywood 020 7525 5507 wayne.haywood@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Appropriation of land on the Aylesbury estate - Phase 2B	To approve the Appropriation of land for planning purposes on the Aylesbury estate, at phase 2B	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Marcus Mayne 0207 525 5651 marcus.mayne@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	Walworth	Faraday
Southwark Plan review - timeframe	Agreement of timeframe for the start of the Local Plan review process.	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Juliet Seymour 020 7525 0508 juliet.seymour@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	All	All Wards

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High Needs Education Capital Investment Plan	To agree the adoption of the High Needs Education Capital Investment Plan 2025-2030 setting out the council's approach to ensuring the sufficiency and quality of education provision for children with special educational needs and those requiring Alternative Provision, including special schools, and specialist provision in mainstream schools, early years settings and post-16 education.	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Michael Crowe 07593 816 610 michael.crowe@southwark.gov.uk	David Quirke-Thornton	Councillor Jasmine Ali	All	All Wards
Relocation of Haymerle Special School	To consider the outcome of consultation and decide on the relocation of Haymerle School to the to be vacated Inverton Road site of Ivydale School	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Michael Crowe 07593 816 610 michael.crowe@southwark.gov.uk	David Quirke-Thornton	Councillor Jasmine Ali	All	All Wards



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Development of a new dedicated Post-16 Specialist Provision	To consider the outcome of consultation and decide on the proposal to create a Post-16 Specialist Provision on the site of the closed Cobourg Primary School	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Michael Crowe 07593 816 610 michael.crowe@southwark.gov.uk	David Quirke-Thornton	Councillor Jasmine Ali	All	All Wards
Council Tax Base Report	To approve the council tax base 2026-27	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Hasina Shah hasina.shah@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Older Peoples Age-Friendly Housing Strategy 2025 to 2035	Approval of the new Older Peoples Age-Friendly Housing Strategy 2025 to 2035	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Amber Christou 020 7525 0142 amber.christou@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Disposal of land at Sumner House, Peckham	To approve proposed contractual arrangements for the disposal of land at Sumner House, Peckham	Key Decision Significant impact on the community	Cabinet	January 2026	All key stakeholders	Open	Report, Appendices	Matt Derry 07718 961418 matt.derry@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	All	All Wards
Gateway 1: Provision of Facilities Management Services	Provision of Facilities Management Services	Key Decision Significant impact on the community	Cabinet	February 2026	All key stakeholders	Open	Report, Appendices	Russell Burnaby russell.burnaby@southwark.gov.uk	Stuart Robinson-Marshall	Councillor Stephanie Cryan	All	All Wards

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Gateway 2: Provision of Facilities Management Services	Provision of Facilities Management Services	Key Decision Significant impact on the community	Cabinet	February 2026	All key stakeholders	Open	Report, Appendices	Russell Burnaby russell.burnaby@southwark.gov.uk	Stuart Robinson-Marshall	Councillor Stephanie Cryan	All	All Wards
GW0 16+ Support and Resettlement Service	To approve the procurement strategy for Southwark's 16+ Support and Resettlement Service contract	Key Decision Financial threshold exceeds £500,000	Cabinet	February 2026	All key stakeholders	Open	Report, Appendices	Shannice McCalla 07542 965080 shannice.mccalla@southwark.gov.uk	David Quirke-Thornton	Councillor Jasmine Ali	All	All Wards
GW3 Heating & Water Repairs, Maintenance, Refurbishment and Replacement Works	To extend the current contracts with OCO Ltd and Smith & Byford Ltd whilst a new procurement exercise is carried out and completed	Key Decision Financial threshold exceeds £500,000	Cabinet	March 2026	All key stakeholders	Closed - Reason 3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Report, Appendices	Paul Gathercole 07931 638 579 paul.gathercole@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Gateway 1 Heat Networks Repairs, Maintenance, Refurbishment and Replacement Works	To approve procurement strategy to award four heat networks repairs, maintenance, refurbishment and replacement contracts.	Key Decision Financial threshold exceeds £500,000	Cabinet	March 2026	All key stakeholders	Open	Report, Appendices	Paul Gathercole 07931 638 579 paul.gathercole@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards

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Licensing Policy	Agreement on changes to licensing policy	Key Decision Significant impact on the community	Council Assembly	March 2026	All key stakeholders	Open	Report, Appendices	Bina Patel 020 7525 1048 bina.patel@southwark.gov.uk	Aled Richards	Councillor Natasha Ennin	All	All Wards
Housing Allocations Scheme Review	Approval of the new Housing Allocations Scheme	Key Decision Significant impact on the community	Cabinet	June 2026	All key stakeholders	Open	Report, Appendices	Amber Christou 020 7525 0142 amber.christou@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Neighbourhood Community Infrastructure Levy (NCIL) consultation	To approve public consultation on proposed NCIL allocation changes	Key Decision Significant impact on the community	Cabinet	June 2026	All key stakeholders	Open	Report, Appendices	Stephen Douglass 020 7525 0886 stephen.douglass@southwark.gov.uk	Aled Richards	Councillor Helen Dennis, Councillor Natasha Ennin	All	All Wards
<b>Part 2: The following matters will be decided by individual cabinet members in accordance with part 3D (Matters referred to individual cabinet members for decision) of the Southwark Constitution</b>												
Wood Vale improvement	Proposal to eliminate vibration to the proprietries by HGV and buses	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 1045 steven.gray@southwark.gov.uk	Aled Richards	Councillor James McAsh	East Dulwich	Dulwich Hill; Dulwich Wood
Thriving High Street Fund further development projects	Approval of grant awards for projects for further development	Key Decision Significant impact on the community	Cabinet Member for Climate Emergency, Jobs and Business	December 2025	All key stakeholders		Report, Appendices	Najmah Ali najmah.ali@southwark.gov.uk 020 7525 7575	Councillor John Batteson	Councillor John Batteson	All	All Wards

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Gateway 2: LBLA Solicitors Framework 2025-2030	Joining the London Boroughs Legal Alliance (LBLA) as a full member to enable use of their solicitors framework	Key Decision Significant impact on the community	Cabinet Member for Equalities, Democracy and Finance	December 2025	All key stakeholders		Report, Appendices	Clara DIALA 5 020 7525 0672 clara.diala@southwark.gov.uk	Sarah Feasey	Councillor Stephanie Cryan	All	All Wards
Proposed year-long pilot scheme for the delivery of Food and Life Skills Training in Supported Hostels	To award grant to a Third Sector organisation to support delivery of Food and Life Skills Training in Supported Hostels	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Council Homes	December 2025	All key stakeholders		Report, Appendices	Wayne Haywood 020 7525 5507 wayne.haywood@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
School Streets - Ilderton Primary School - Vascoe Road	To implement a School Street on Varcoe Road at Ilderton Primary School, introducing timed road closures during school start and finish times to improve safety and air quality.	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.grayer@southwark.gov.uk	Aled Richards	Councillor James McAsh	Old Kent Road	Old Kent Road
C4 - Lower Road	To approve the implementation of the proposed designs on Lower Road from Culling Road to the section before Surrey Quays Road and Chiltern Grove junction.	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.grayer@southwark.gov.uk	Aled Richards	Councillor James McAsh	Rotherhithe	Rotherhithe

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Stoney Street improvement	Recommendations for public realm improvements.	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.gray@southwark.gov.uk	Aled Richards	Councillor James McAsh	Borough & London Bridge	Borough & Bankside
Ryedale - Experimental Traffic Management Order modal filter	Implementation of an experimental order for modal filter on Rydale	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.gray@southwark.gov.uk	Aled Richards	Councillor James McAsh	East Dulwich	Dulwich Hill
Pedestrian crossings - Gibbon Road, Half Moon Lane and Monnow Road	Implementation of raised zebra crossing on Gibbon Road, Half Moon Lane and Monnow Road	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.gray@southwark.gov.uk	Aled Richards	Councillor James McAsh	East Dulwich, Bermondsey, Nunhead & Peckham Rye	Dulwich Village; Nunhead & Queen's Road; South Bermondsey
Determination of objections - Grove Lane crossing	Consider objections made during statutory consultation of Grove Lane Crossing	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.gray@southwark.gov.uk	Aled Richards	Councillor James McAsh	Camberwell	St Giles

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School Streets - Redriff Primary School, Riverside Primary School, Keyworth Primary School, The Belham Primary School and Bellenden School	To implement a School Street in Redriff Primary School (Cow Lane), Riverside Primary School (Bevington St), Keyworth Primary School (Gaza St), The Belham Primary School (Maxted Rd) and Bellenden School, introducing timed road closures during school start and finish times to improve safety and air quality.	Key Decision Significant impact on the community	Cabinet Member for Clean Air, Streets and Waste	December 2025	All key stakeholders		Report, Appendices	Steve Grayer 020 7525 2045 steven.grayer@southwark.gov.uk	Aled Richards	Councillor James McAsh	Walworth, Bermondsey, Peckham, Rotherhithe	Faraday; North Bermondsey ; Rye Lane; Surrey Docks
Positive Futures for Young People Fund 2026-27 Replacement Grants call out	To approve grant allocation for two youth projects following withdrawal from to existing providers	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Leisure, Parks and Young People	December 2025	All key stakeholders		Report, Appendices	Eva Gomez 07932379590 eva.gomez@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards
GW3: Contract variation All Age Integrated Drug and Alcohol Treatment System (Core)	Extension of contract for the All Age Integrated Drug and Alcohol Treatment System (Core)	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Health and Wellbeing	January 2026	All key stakeholders		Report, Appendices	Donna Timms 020 7525 7497 donna.timms@southwark.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
Dementia Community Support Grant	To approve the extension of the existing contract for community support and maintenance for Dementia.	Key Decision Significant impact on the community	Cabinet Member for Health and Wellbeing	January 2026	All key stakeholders		Report, Appendices	Stacy Dangare stacy.dangare@selondonics.nhs.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards

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GW3 - Variation Decision Arboricultural Maintenance Contract Extension	Award contract extension for Tree Maintenance to current contractors	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Leisure, Parks and Young People	January 2026	All key stakeholders		Report, Appendices	Julian Fowgies 07925 637222 julian.fowgies@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards
Culture Celebrations Fund Grants 2026-27	To award the grants for community celebration events in 2026/27	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Leisure, Parks and Young People	January 2026	All key stakeholders		Report, Appendices	Eva Gomez 07932379590 eva.gomez@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards
Year 3 Sustainable Healthy Food Community Partner Grants	To approve grants to VCS organisations to support healthy, sustainable food strategy.	Key Decision Significant impact on the community	Cabinet Member for Health and Wellbeing	February 2026	All key stakeholders		Report, Appendices	Rachel Isted 020 7525 7479 Rachel.Isted@southwark.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
GW2 Integrated Healthy Lifestyle Service	Approval of contract award for the provision of the Integrated Healthy Lifestyle Service	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Health and Wellbeing	February 2026	All key stakeholders		Report, Appendices	Maria Bujor maria.bujor@southwark.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
GW3: Contract variation All Age Integrated Drug and Alcohol Treatment System (Additional Funding)	Variation to commit additional funding	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Health and Wellbeing	February 2026	All key stakeholders		Report, Appendices	Donna Timms 020 7525 7497 donna.timms@southwark.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
Culture Together Grants 2026-27	To award the grants for cultural organisations in 2026/27	Key Decision Financial threshold exceeds £500,000	Cabinet Member for Leisure, Parks and Young People	February 2026	All key stakeholders		Report, Appendices	Eva Gomez 07932379590 eva.gomez@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
<b>Part 3: The following matters will be decided under delegated authority by chief officers in accordance with the Southwark Constitution</b>												
Deed of Intent to progress SELCHP Heat Network Phase 2 Extension	To enter a Deed of Intent with Veolia ES Southwark Limited, accepting a limited cost risk during the final design and project development	Key decision - financial threshold exceeds £500,000	Strategic Director of Housing	December 2025	All key stakeholders		Report, Appendices	Tom Vosper 07522 348 570	Hakeem Osinaike	Councillor Michael Situ	All	All
Rotherhithe New Road	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Rotherhithe	Rotherhithe
Compensation for disturbance due in relation to a tenant compulsorily purchased for Peckham Rye Station forecourt redevelopment scheme	Approval of the advance payment of disturbance compensation to a long leaseholder in relation to land compulsorily acquired by and vested in the council in respect of Peckham Rye Station forecourt redevelopment scheme	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Simon Chambers 020 7525 7495 simon.chambers@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Peckham	Rye Lane
Old Kent Road	Lease restructure	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor John Batteson	Old Kent Road	Old Kent Road



## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Asylum Road	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Old Kent Road	Old Kent Road
Gateway 2 – Multi-Arts Centre, The Blue, Bermondsey	To approve the award of the works contract to deliver the new centre at 223 Southwark Park Road	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Catherine Brownell 07940 298171 catherine.brownell@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	All	All Wards
Gateway 1 Electrical Installations Refurbishment & Maintenance (EIRM)	To approve procurement strategy to award two electrical installation, refurbishment and maintenance contracts	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	December 2025	All key stakeholders		Report, Appendices	Michael O'Driscoll 07951 138713 michael.o'driscoll@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
The provision of new Council Homes at Joan Street, SE1	Approval of the detailed terms for the acquisition of 44 social rented homes on Joan Street	Key Decision Financial threshold exceeds £500,000	Director of Planning and Growth	December 2025	All key stakeholders		Report, Appendices	Marcus Mayne 020 7525 5651 marcus.mayne@southwark.gov.uk	Stephen Platts	Councillor Helen Dennis	Borough & London Bridge	Borough & Bankside
Gateway 2 – Southwark Pensioners Centre	To approve the award of the works contract to deliver the new centre at 201-205 Camberwell Road	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Catherine Brownell 07940 298171 catherine.brownell@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	All	All

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Ulverscroft Road SE22 9HF	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	East Dulwich	Goose Green
Whorlton Road SE15 3PE	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Peckham	Rye Lane
Brayards Road, London, SE15 2BQ	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Clive Palfreyman 020 7525 1363 clive.palfreyman@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Nunhead & Peckham Rye	Nunhead & Queen's Road
Gateway 2: Brandon library and youth centre refurbishment	To agree the award for the contract to fit refurbish the Brandon library and youth centre.	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	December 2025	All key stakeholders		Report, Appendices	Eva Gomez 07932379590 eva.gomez@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	Walworth	Newington
Camberwell Road	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	Camberwell	Camberwell Green
Barry Road SE22 0JP	Disposal of the Council's freehold interest by auction or any other approved method of sale	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor Stephanie Cryan	East Dulwich	Dulwich Hill

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
South Dock Marina, London, SE 16 7SZ	Commercial letting of investment property	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Mark Grant 020 7525 2465 mark.grant@southwark.gov.uk	Clive Palfreyman	Councillor John Batteson	Rotherhithe	Surrey Docks
Approval to take a lease of Manor Place Hostel	Approval to take a lease of Manor Place Hostel, a single homeless hostel currently managed by the council under a management agreement with the landlord, London and Quadrant	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Pascale Rosenbloom 020 7525 1130 pascale.rosenbloom@southwark.gov.uk	Clive Palfreyman	Councillor Michael Situ	All	All Wards
Approval to take a lease of Joe Richards House	Approval to take a lease of Joe Richards House, a single homeless hostel currently managed by the council under a management agreement with the landlord, Hexagon	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Pascale Rosenbloom 020 7525 1130 pascale.rosenbloom@southwark.gov.uk	Clive Palfreyman	Councillor Michael Situ	All	All Wards
Gateway 3 Door Entry and Warden Call	Approval of contract extension to Silk & Mackman Services Ltd for further period	Key Decision Significant impact on the community	Strategic Director of Housing	December 2025	All key stakeholders		Report, Appendices	Michael O'Driscoll 07951 138713 michael.o'driscoll@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Leisure Decarbonisation Capital Works Procurement	Approval of Gateway 1 procurement strategy	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	December 2025	All key stakeholders		Report, Appendices	Ian Gallagher 07889 393163 ian.gallagher@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards
GW1 Procurement Strategy for Leisure Centres' Cleaning Contract	Approval of Procurement Strategy for Leisure Centres' Cleaning Contract	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	December 2025	All key stakeholders		Report, Appendices	Ian Gallagher 07889 393163 ian.gallagher@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards
GW3 - Variation Decision – 177 Abbey Street Keyworker Housing and Community Facility Partnership Contract	To vary the principles of the underwriting provisions of the contract	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Catherine Brownell catherine.brownell@southwark.gov.uk	Clive Palfreyman	Councillor Helen Dennis	Borough and London Bridge	London Bridge & West Bermondsey
GW2 Removals, Recycling, Storage and Associated Services	Approval of contract award for the provision of Removals, Recycling, Storage and Associated Services	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	December 2025	All key stakeholders		Report, Appendices	Asha Mistry 0207 525 2710 asha.mistry@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
GW2 Contract award approval for South Dock Marina Crane supply and installation works	Contract Award for Crane Supply and Installation Works	Key Decision Significant impact on the community	Strategic Director of Environment, Sustainability and Leisure	December 2025	All key stakeholders		Report, Appendices	Deborah McKenzie 020 7525 0872 deborah.mckenzie@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	Rotherhithe	Surrey Docks

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Gateway 2: Bluegrove Care Home - Replacement Heating System	Replacement of boilers, plastic microbore heating pipework and radiators	Key Decision Financial threshold exceeds £500,000	Strategic Director of Children and Adult Services	December 2025	All key stakeholders		Report, Appendices	Sue Cooper 07768 078053 sue.cooper2@southwark.gov.uk	Ben Plant	Councillor Jasmine Ali	All	All Wards
GW1+2 - Combined Procurement Strategy and Contract Award Approval: 16+ Support and Resettlement Service	To approve a combined procurement strategy and direct award for a 12 month and 27 day extension of Southwark's 16+ Support and Resettlement Service, allowing time to revise the commissioning model and undertake a full needs-led procurement.	Key Decision Financial threshold exceeds £500,000	Strategic Director of Resources	December 2025	All key stakeholders		Report, Appendices	Shannice McCalla 07542 965080 shannice.mccalla@southwark.gov.uk	Clive Palfreyman	Councillor Jasmine Ali	All	All Wards
Gateway 3 – Variation Decision Parks Grounds Maintenance Contract Extension	Award contract extension for Parks Grounds Maintenance to Idverde for further period	Key Decision Financial threshold exceeds £500,000	Strategic Director of Environment, Sustainability and Leisure	January 2026	All key stakeholders		Report, Appendices	Julian Fowgies 07925 637221 julian.fowgies@southwark.gov.uk	Aled Richards	Councillor Portia Mwangangye	All	All Wards

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Gateway 3 - Variation Approval: Communal Lighting & Electrical Testing Works up to 31.08.26	To extend the current contracts with BCS (Electrical and Building) Ltd & Spokemead Maintenance Ltd whilst a new procurement exercise is carried out and completed.	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	January 2026	All key stakeholders		Report, Appendices	Michael O'Driscoll 07951 138713 michael.o'driscoll@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Gateway 2: Corporate off-site records management services	Provision of corporate off-site records management services	Key Decision Financial threshold exceeds £500,000	Assistant Chief Executive - Governance and Assurance	January 2026	All key stakeholders		Report, Appendices	Russell Burnaby russell.burnaby@southwark.gov.uk	Stuart Robinson-Marshall	Councillor Stephanie Cryan	All	All Wards
Gateway 3 Quality Assurance Mechanical Services (QAMS)	Approval of contract extension to Gas Advisory Services Ltd for further period	Key Decision Significant impact on the community	Strategic Director of Housing	January 2026	All key stakeholders		Report, Appendices	Paul Gathercole 07931 638 579 paul.gathercole@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
Gateway 2 Voids and Temporary Accommodation Voids Works	Approval of contract award for the provision of voids and temporary accommodation voids works	Key Decision Significant impact on the community	Strategic Director of Housing	January 2026	All key stakeholders		Report, Appendices	Jerry Austin jerry.austin@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards

## FORWARD PLAN DECEMBER 2025 - JULY 2026

Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
Schools' Funding Formula 2026-27	That the 2026-27 National Funding Formula for Schools, as recommended by the Schools Forum, be agreed. The decision will form the basis of the Authority Proforma Tool (APT) submitted to the Department for Education by in January 2026.	Key Decision Significant impact on the community	Strategic Director of Resources	January 2026	All key stakeholders		Report, Appendices	Aron Brown 020 7525 5034 aron.brown@southwark.gov.uk	Alasdair Smith	Councillor Stephanie Cryan	All	All Wards
Gateway 2 Award Approval: Building Material Supplies	To approve award of one building material supplies contract	Key Decision Financial threshold exceeds £500,000	Strategic Director of Housing	March 2026	All key stakeholders		Report, Appendices	Jerry Austin jerry.austin@southwark.gov.uk	Hakeem Osinaike	Councillor Michael Situ	All	All Wards
GW2: Provision of Home to School transport services	Contract award	Key Decision Financial threshold exceeds £500,000	Strategic Director of Children and Adult Services	March 2026	All key stakeholders		Report, Appendices	Sohail Aboobakar 020 7525 1102 sohail.aboo bakar@southwark.gov.uk	David Quirke-Thornton	Councillor Jasmine Ali	All	All Wards
Gateway 2: Corporate Print Management Services	Provision of corporate print management services	Key Decision Financial threshold exceeds £500,000	Assistant Chief Executive - Governance and Assurance	June 2026	All key stakeholders		Report, Appendices	Russell Burnaby russell.burnaby@southwark.gov.uk	Stuart Robinson-Marshall	Councillor Stephanie Cryan	All	All Wards

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Decision Title	Summary of Decision to be made	Type of Decision	Decision Taker	Decision Period	Consulting with	Open/Closed Meeting: Reasons	Documents for consideration	Comments To	Lead Officer	Cabinet Member	Neighbourhood Forum	Ward
GW2 Learning Disabilities Supported Living Provision	Approval of contract award for the provision of learning disabilities supported living	Key Decision Significant impact on the community	Strategic Director of Children and Adult Services	June 2026	All key stakeholders		Report, Appendices	Sohail Aboobakar 020 7525 1102 sohail.aboobakar@southwark.gov.uk	David Quirke-Thornton	Councillor Evelyn Akoto	All	All Wards
<b>Part 4: The following matters will be decided by multi-ward area forums in accordance with the Southwark Constitution</b>												